

# DATA SCIENCE, STATISTICS, AND PUBLIC ADMINISTRATION

PMAP 8521: Program Evaluation for Public Service

August 26, 2018

*No iCollege quiz today!*

# PLAN FOR TODAY

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Who am I?

Data, data science, & public service

Evidence, causation, & evaluation

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Class details

Playing with R

**WHO AM I?**



§11 Now that we know the quiddity of truth through our knowledge of its definitions, let us learn the quality of truth, or how truth exists, and how it occurs and comes to be. We say that truth is a proposition with which the speaker's soul is tranquil,<sup>26</sup> knowing that what he said is indeed <as he said it> and that what he described is indeed as he described it. We also say that the truth is a proposition that the tongue articulates, whereby the soul informs another soul regarding something of which [the latter] is ignorant or of which it is content in knowing.<sup>27</sup> We also say that the truth is various modes that recount the form of beings and the existence of the intelligibles. We also say that truth is the ultimate verbal achievement of the soul // in its inquiry into whatever it did not know, as demonstrated in the following schema:

§12 \*The quality of truth is one of four:\*

The first: Truth is a proposition with which the speaker's soul is content, knowing that what he said is indeed as he said it and what he described is indeed how he described it. The second: Truth is a proposition that the tongue articulates, whereby the soul informs another soul regarding something of which it is ignorant or which it is content in knowing. The third: Truth recounts the form of beings and the existence of intelligibles. The fourth: Truth is the ultimate verbal achievement of the soul in its inquiry into whatever it did not know.

26. *Sukūn al-naḥs*, meaning the state of "rest" that is a result of unwavering certainty (as opposed to the frantic searching "movement" that accompanies uncertainty), and hence, "tranquility" of the mind. Below (*IM* 2.11) al-Muqammaṣ contrasts this content state with ignorance rather than with falsehood. For many instances, see for instance, Abū ʿAlī al-Jubbāʾī, *sukūn al-naḥs* describes knowledge; see ʿAbd al-Jabbār, *Mughnī*, 12:13. Al-Muqammaṣ's use of the antiquity of the term, and there is, therefore, no need for al-Jabbār of forcing it on Abū ʿAlī, as suggested by Vajda, "151 and n. 10. See also Vajda, "Autour de la théorie," 139; *ibid.*, 12:43, lines 9–10; and compare al-Qirḡisānī in Hirschfeld, lines 8–13. On this concept, which has Stoic origins, see *Speech*, 43 and n. 21, as well as 47–49; and Vajda "Saadya,"

noted here as "informing," is the silencing of the opponent to a logical dead end (see Pines, "A Note on an Early Use of the Term" and n. 77; see also al-Qirḡisānī, *Kitāb al-anwār*, 484–86; and

(١١) فإذ عرفنا ماهية الحق بمعرفتنا<sup>٤٣</sup> حدوده،<sup>٤٤</sup> فلنعرف الآن كيفية الحق، أو كيف يكون الحق ويقع ويجب. ونقول إنَّ الحقَّ مقالٌ تسكن إليه النَّفسُ بعلمها<sup>٤٥</sup> بأنَّ ما قال -كما قال-<sup>٤٦</sup> وما وصف كما وصف. ونقول أيضًا، إنَّ الحقَّ مقالٌ ينطق به اللسان مخبر،<sup>٤٧</sup> أعني النَّفسُ لا تقطع نفس أخرى في ما جهلت أو سكنت. <sup>٤٨</sup> ونقول أيضًا إنَّ الحقَّ ضروب تحكي<sup>٤٩</sup> صورة الموجودات ووجود المعقولات، ونقول أيضًا إنَّ الحقَّ غاية ما إليه تصير النَّفسُ من // القول عن فحوصها عن ما كانت به جاهلة، وذلك على هذا [المثال]:

(١٢) \*كيفية الحق على أربعة أوجه\*

[أ] أحدها، أنَّ الحقَّ مقالٌ تسكن إليه النَّفسُ بعلمها بأنَّ ما<sup>٥٠</sup> قال كما قال وما وصف كما وصف. والثاني، أنَّ الحقَّ مقالٌ أن ينطق به اللسان مخبر، أعني النَّفسُ لا تقطع نفس أخرى في ما جهلت أو سكنت.<sup>٥٢</sup> والثالث، أنَّ الحقَّ يحكي صورة الموجودات ووجود المعقولات. والرابع، أنَّ الحقَّ غاية ما إليه تصير النَّفسُ من القول عن فحوصها عن ما كانت به جاهلة.

<sup>٤٣</sup> ف: بمعرفتنا <sup>٤٤</sup> ف: حدودها <sup>٤٥</sup> ف: بعدما <sup>٤٦</sup> للمقايسة، يُنظر لاحقًا الفقرة ١٣. <sup>٤٧</sup> ف: موجود (المقايسة، يُنظر لاحقًا الفقرة ١٢). <sup>٤٨</sup> ربما يجدر التصويب: سكنت. <sup>٤٩</sup> ف: تحكي <sup>٥٠</sup> ف: بتمام (المقايسة، يُنظر، بلاو، النحو، المادة ٤٦) <sup>٥١</sup> يُنظر، بلاو، النحو، المادة ٣٥٩. <sup>٥٢</sup> ربما يجدر التصويب: سكنت.

al-Maqdisi, *Kitāb al-badʿ*, 1:51, line 11ff.). It seems, therefore, that this definition is intended to explain in what sense one can speak of truth in a disputation. The last part of the definition—which includes *juhūl* and *sukūn*—is somewhat awkward. With a minor correction (see n. 48 to the text) this sentence would read “. . . in order to help another soul out of a state of being either ignorant or silent (*sakatat*) about something.” On “silence” in disputation, see, for instance, al-Qirḡisānī, *Kitāb al-anwār*, 485, line 19.



# ALL HUMANITIES UNTIL...

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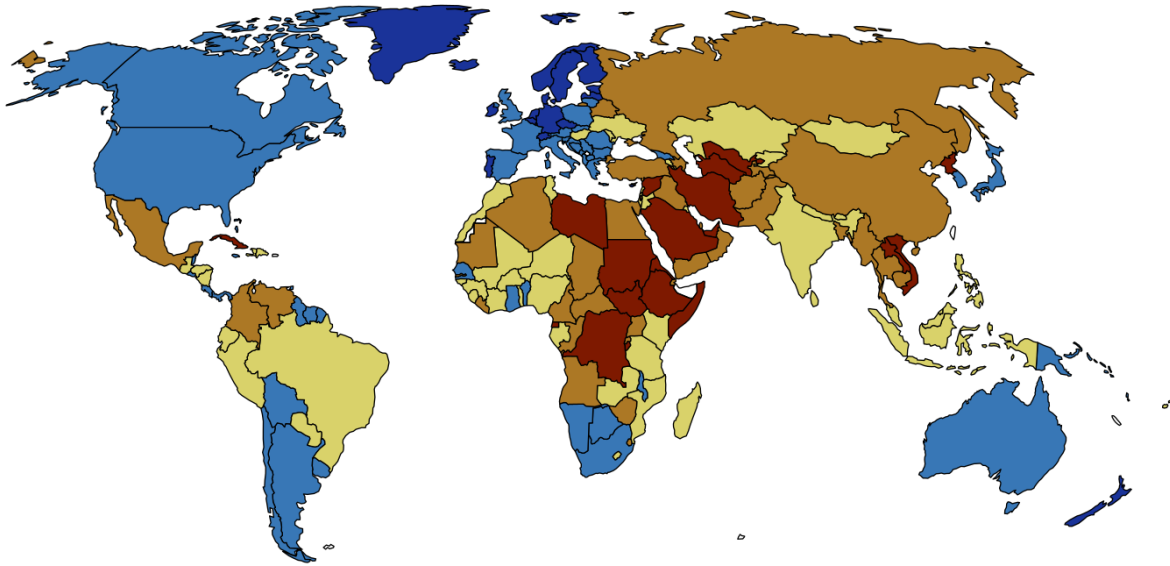
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BRIGHAM YOUNG UNIVERSITY

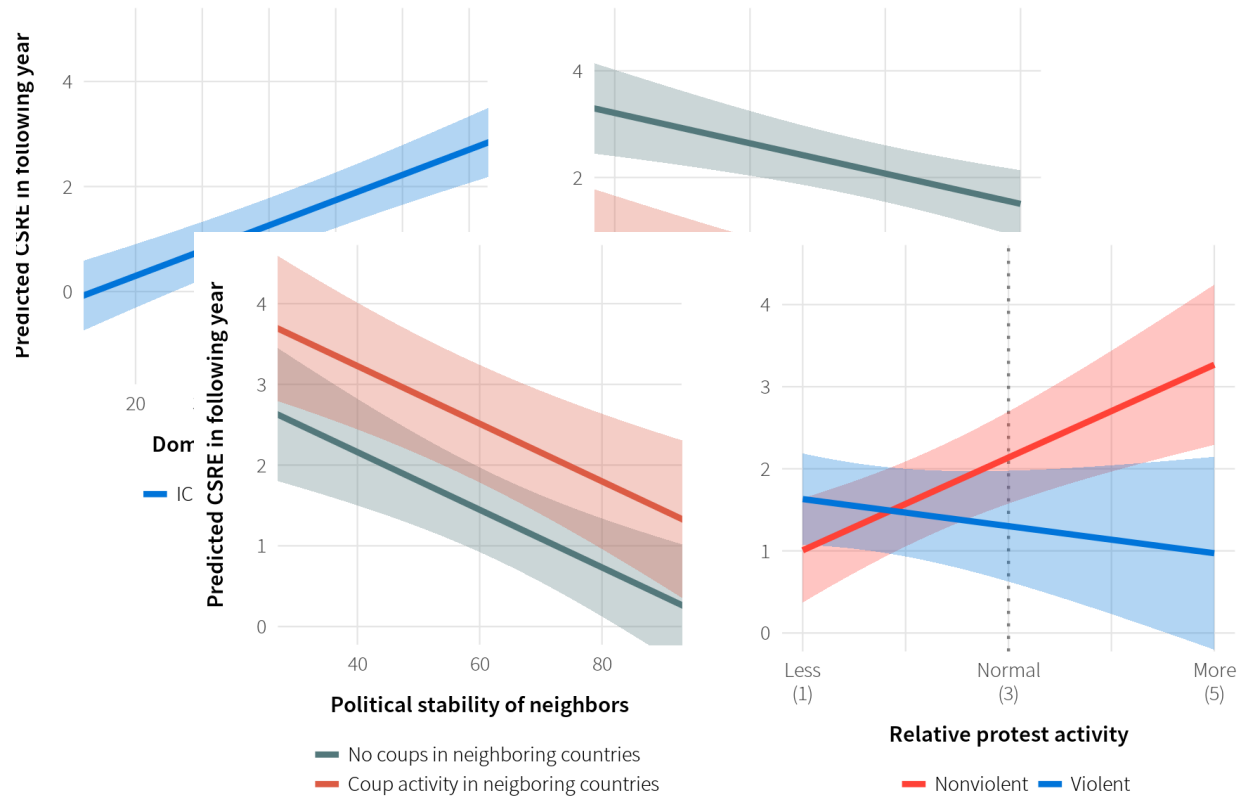
Economics

Statistics

# 180°



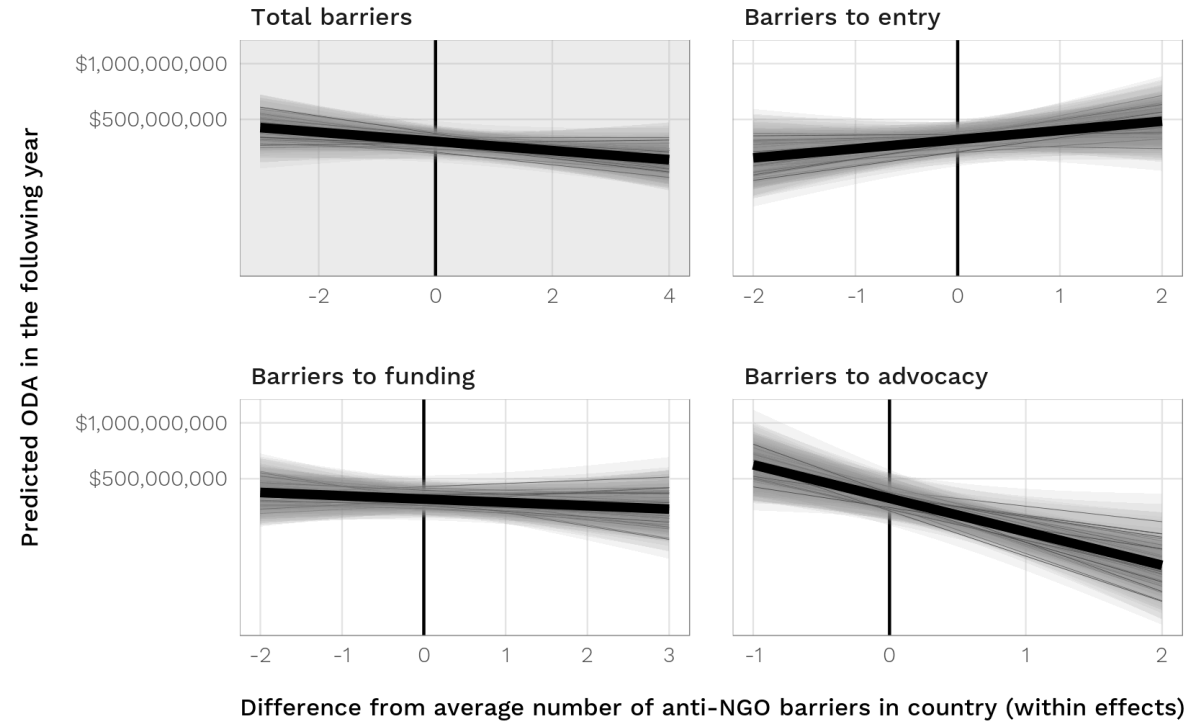
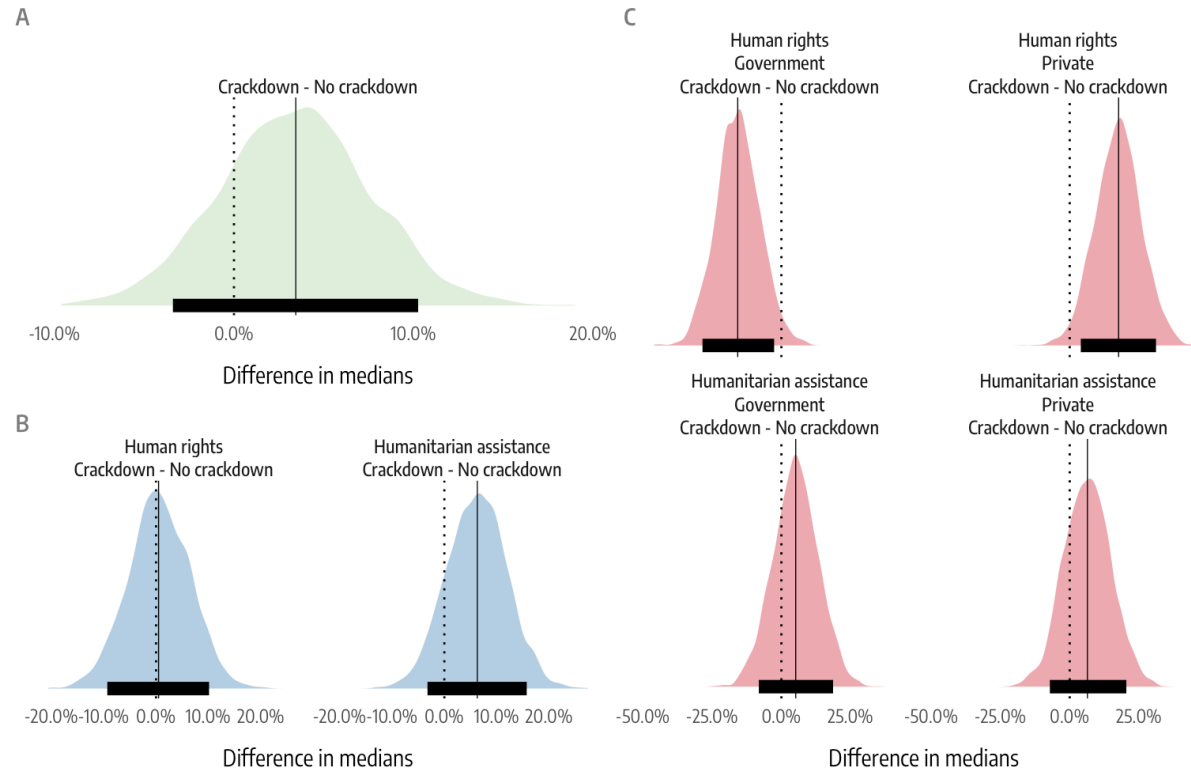
Civic space ■ Open ■ Narrowed ■ Obstructed ■ Repressed ■ Closed



# NGOS AND REPRESSION

## Differences in donation likelihood in control and crackdown groups, conditioned by other experimental groups

90% credible intervals shown in black. Solid vertical line = median; dotted vertical line = 0





# LOLZ

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BRIGHAM YOUNG UNIVERSITY



Georgia State  
University

ANDREW YOUNG SCHOOL  
OF POLICY STUDIES

Economics

Statistics

**DATA, DATA SCIENCE,  
& PUBLIC SERVICE**

SUSAN CRAWFORD IDEAS 08.22.18 07:00 AM

# WHY UNIVERSITIES NEED 'PUBLIC INTEREST TECHNOLOGY' COURSES

POLICYMAKERS AT ALL levels of government are struggling to thoughtfully harness data in the service of public values. Many public servants grew up in an era of firmly separate disciplines: You were either an engineer or an economist, either a programmer or a social worker, but never both. In an era in which data is everything, the risks to core democratic principles—equity, fairness, support for the most vulnerable, delivery of effective government services—caused by technological illiteracy in policymakers, and policy illiteracy in computer scientists, are staggering.

field aimed at addressing precisely this gap in interdisciplinary opportunities. This new area, "public interest technology," is still being defined; it encompasses designing public policy and laws with an awareness of how technology actually works, as well as ensuring that technology is being used to serve public values of fairness and equity. It means consciously thinking about the welfare of society in general, rather than the incentives of a single company.

# DATA AND GOVERNMENT

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THE U.S. DIGITAL SERVICE



“To responsibly unleash the power of data to benefit all Americans”

**The White House**

Office of the Press Secretary

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For Immediate Release

June 30, 2016

# FACT SHEET: Launching the Data-Driven Justice Initiative: Disrupting the Cycle of Incarceration

*"[O]ur criminal justice system isn't as smart as it should be. It's not keeping us as safe as it should be. It is not as fair as it should be.*

*Mass incarceration makes our country worse off, and we need to do something about it." -*

President Barack Obama, July 14, 2015







# U.S. CITY OPEN DATA CENSUS








































































POWERED BY OPEN DATA CENSUS

Rank	Place	Budget	Crime Reports	Parcels	Construction Permits	Zoning	Service Requests	Code Violations	Employee Salaries	Business Listings	Spending	Restaurant Inspections	Public Facilities	Traffic Crashes	Property Assessment	Procurement Contracts	Emergency Calls	Lobbyist Activity	Police Use-of-Force	Website Analytics	Property Transfers	Score	
1	Cincinnati, OH	█	█	█ <sup>1</sup>	█	█	█	█	█	+ Add	█	█	█	█	█	█	█	█	█	█	█	94%	
2	Las Vegas, NV	█	█	█	█	█	+ Add	█	█	█	█	█	█	█	█	█	█	█	+ Add	█	█	89%	
3	San Francisco, CA	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	+ Add	█	█	█	█	85%	
4	Virginia Beach, VA	█	█	█	█	█	+ Add	█	█	█	█	█	█	█	█	+ Add	█	█	█	█	█	79%	
5	Baton Rouge/E.B.R. Parish, LA	█	█	█	█	█	█	+ Add	█	█	+ Add	█	█	█	█	█	█	█	█	█	+ Add	█	78%

0%  
Open

0%  
Score

## Breakdown

Dataset	Breakdown	Year	Score	
Budget	     			
Business Listings	     			
Code Violations	     			
Construction Permits	     			
Crime Reports	     			
Emergency Calls	     			
Employee Salaries	     			
Lobbyist Activity	     			
Parcels	     			
Police Use-of-Force	     			
Procurement Contracts	     			
Property Assessment	     			
Property Transfers	     			
Public Facilities	     			
Restaurant Inspections	     			
Service Requests	     			
Spending	     			



# Google Dataset Search Beta

Search for Datasets



Try [boston education data](#) or [weather site:noaa.gov](#)

Google Dataset Search

Q salt lake city



Salt Lake City Police Department

[moto.data.socrata.com](http://moto.data.socrata.com)

Updated Aug 26, 2018

Salt Lake City Police Department

[moto.data.socrata.com](http://moto.data.socrata.com)

254 scholarly articles cite this dataset ([View in Google Scholar](#))



Precipitation Depth Table from Salt Lake City Zoo Station

[www.hydroshare.org](http://www.hydroshare.org)

**Dataset created** Dec 2, 2015

**Dataset updated** Aug 26, 2018

**Dataset published** Dec 2, 2015



Data from: Case Outcomes Following Investigative Interviews of Suspected...

[www.icpsr.umich.edu  
datamed.org](http://www.icpsr.umich.edu/datamed.org)

**Available download formats from providers**

CSV , RSSXML , RDFXML , XML

**Description**

Salt Lake City Police Department incident dataset

How do you use all this data to  
make the world better?

# WHAT IS "STATISTICS"?

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Collecting and analyzing data from a representative sample in order to make inferences about a whole population

# WHAT IS "DATA SCIENCE"?

"Pile of obtuse theory  
about computer science"

"Scary spreadsheets and graphs"

# WHAT IS "DATA SCIENCE"?

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Big data

Algorithms

Machine  
learning

Data mining

Cloud computing

Neural  
networks

Artificial  
intelligence

PR-speak for  
"statistics"

# WHAT IS "DATA SCIENCE"?

Turning raw data into understanding, insight, and knowledge

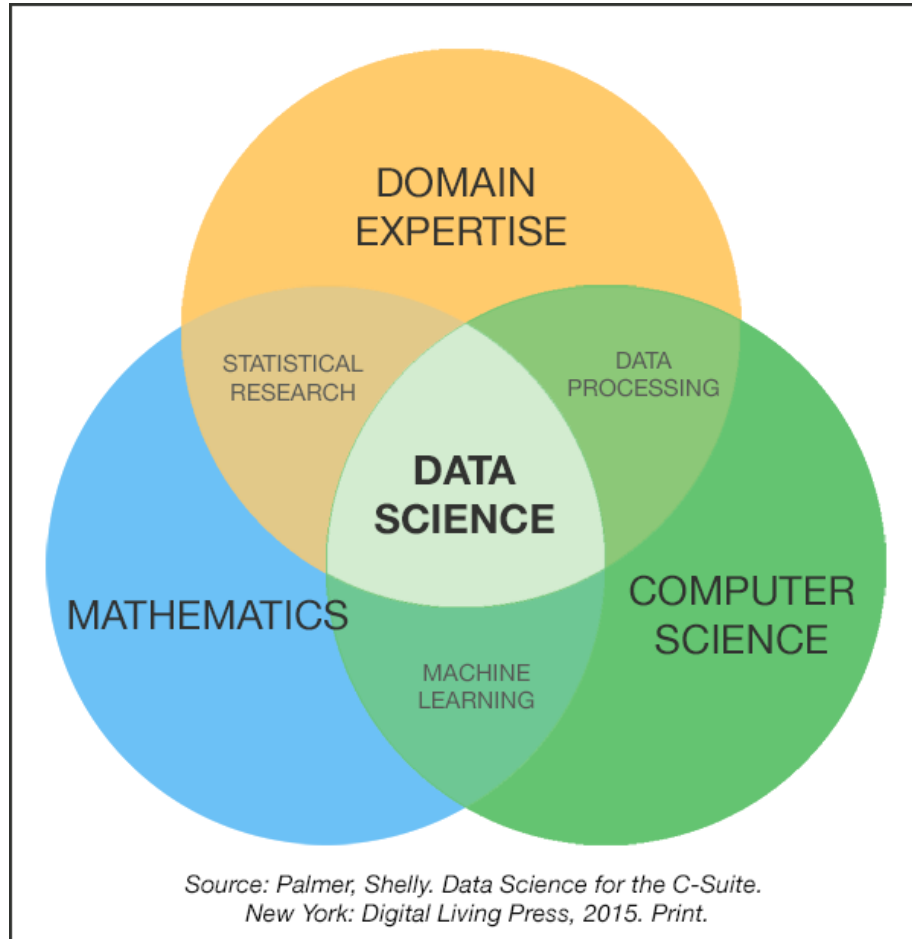
**Collect**

**Analyze**

**Communicate**

# WHAT'S THE DIFFERENCE?

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Statistics

**Collect**

**Analyze**

**Communicate**

# EVIDENCE, CAUSATION, & EVALUATION



**What is the role of social scientists  
in the policy process?**

**What is the relationship between  
social science research and public  
administration?**

# EVIDENCE-BASED MEDICINE

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# MODERN EVIDENCE-BASED MEDICINE

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**Apply evidence to clinical  
treatment decisions**

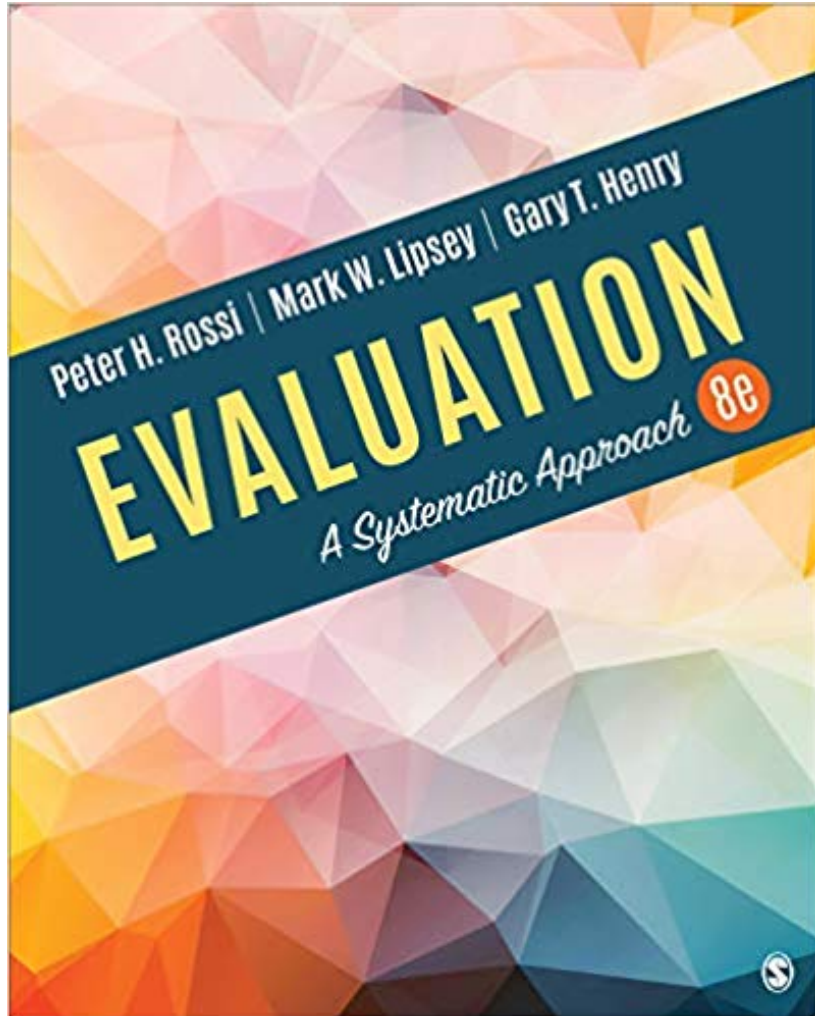
**Move away from clinical  
judgment and “craft knowledge”**

**Is this good?**

**How do we find and  
measure evidence for  
policies and programs?**

# TYPES OF EVALUATIONS

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Needs assessment

Design and theory assessment

Process evaluation  
and monitoring

Impact evaluation

Efficiency evaluation (CBA)

# Impact Evaluation in Practice

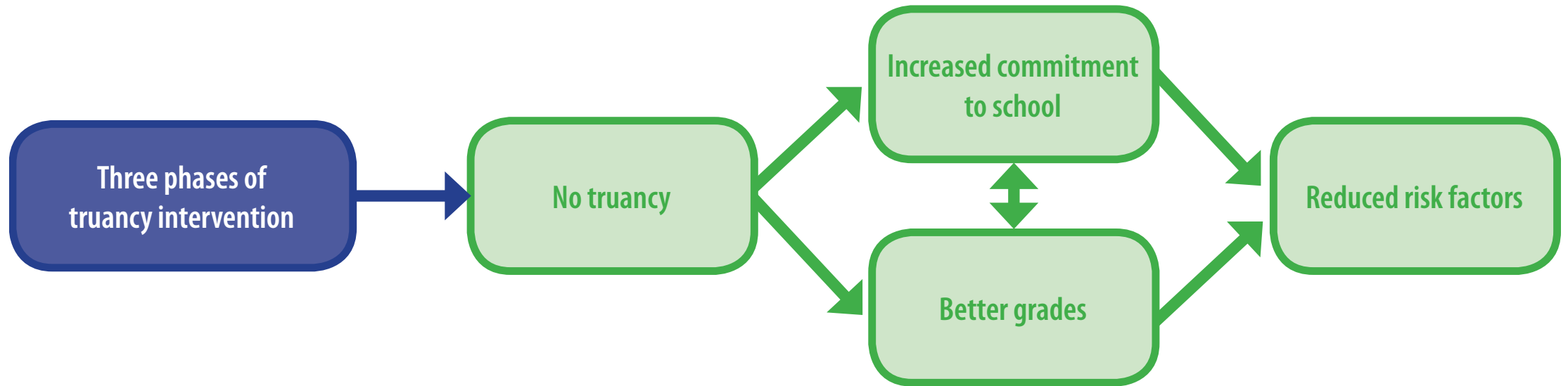
SECOND EDITION

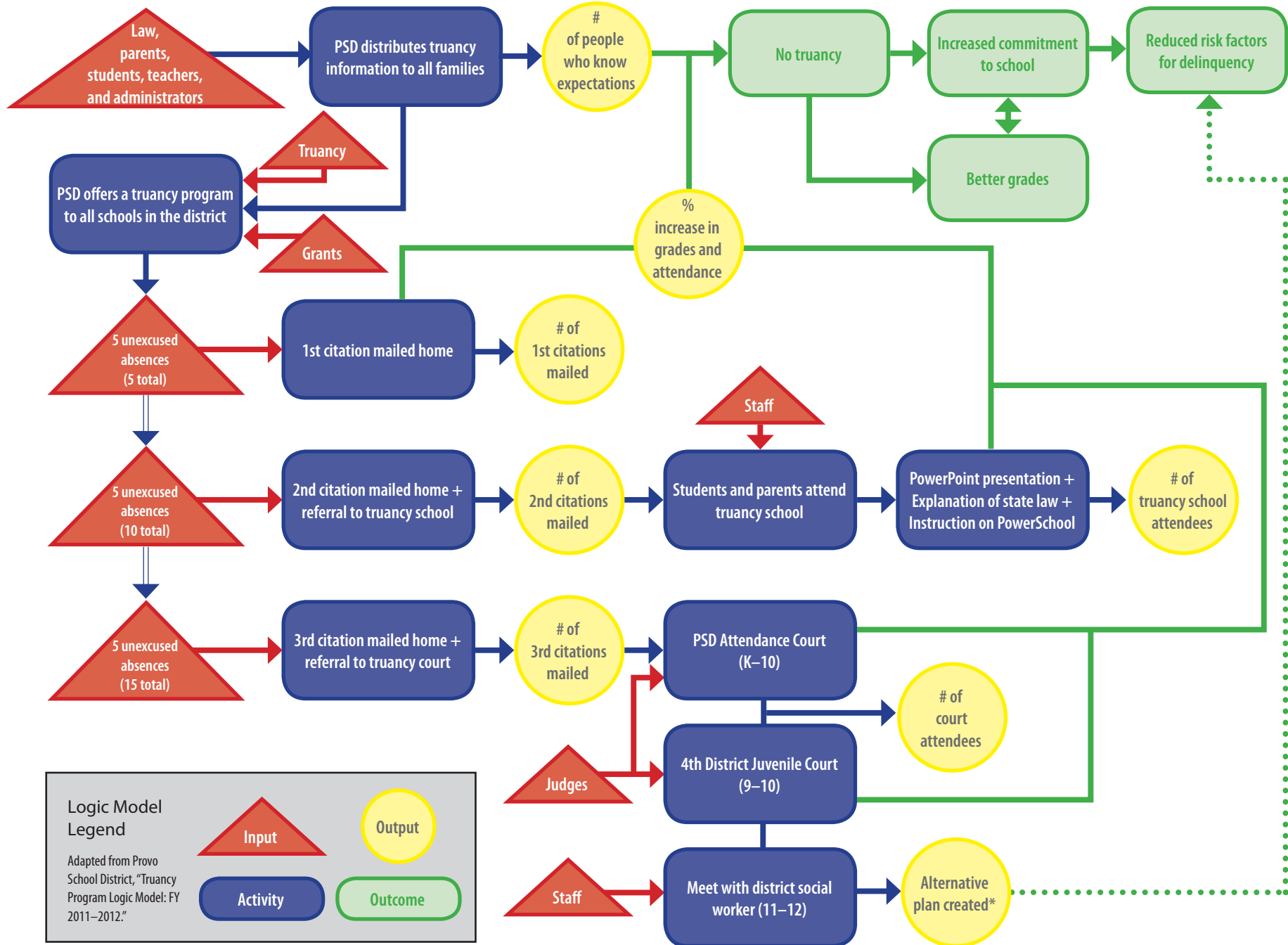
Paul J. Gertler, Sebastian Martinez,  
Patrick Premand, Laura B. Rawlings,  
and Christel M. J. Vermeersch



# THEORIES OF CHANGE

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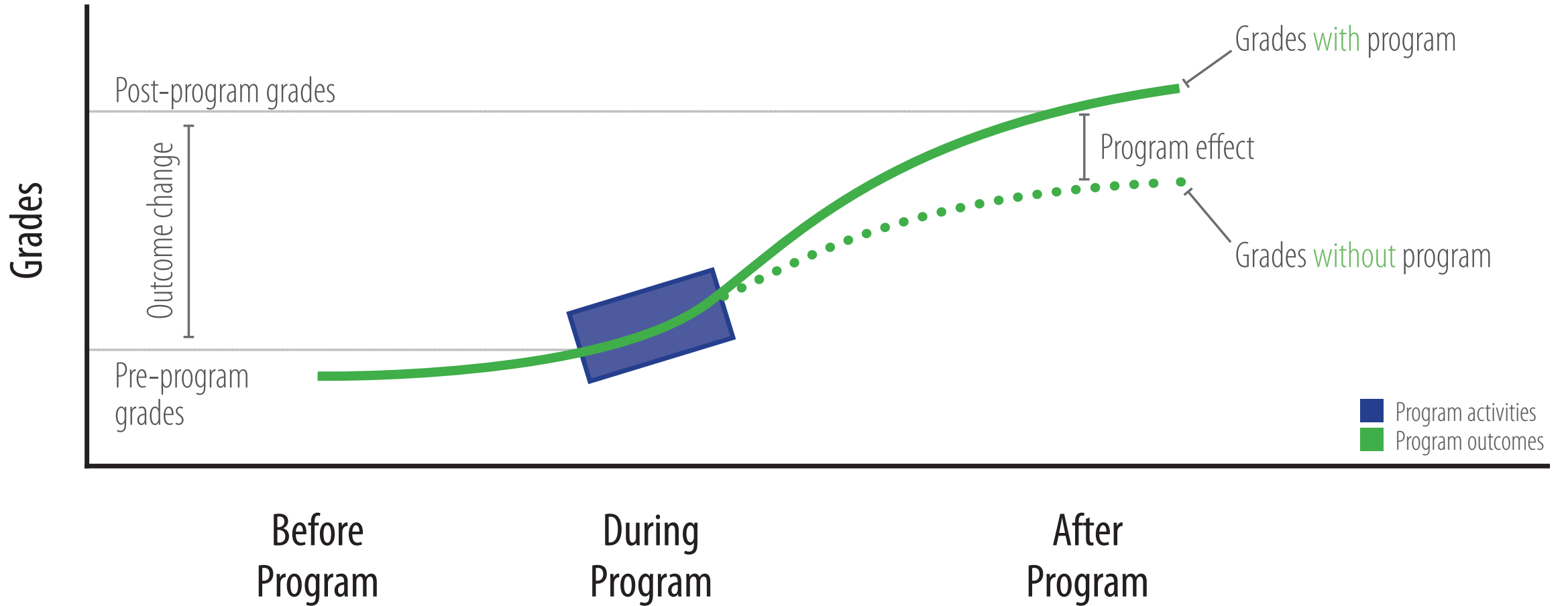


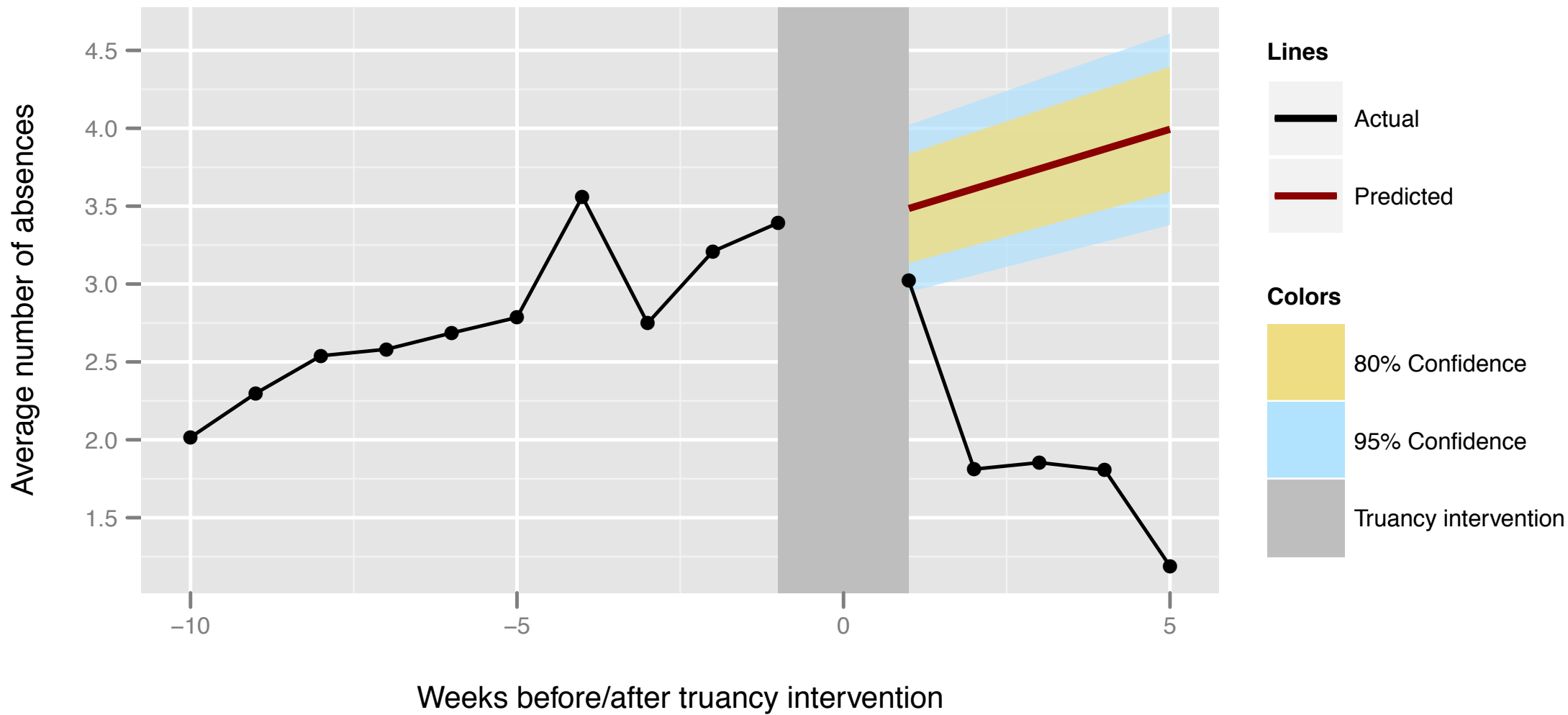


\* Because 11th and 12th graders who receive 3rd citations are generally unable to graduate from high school, district social workers no longer attempt to increase their commitment to school. As such, any outcomes that occur as a result of the alternative plans made for these students (work study programs, career development assistance, etc.) are only tangentially related to the outcomes of the truancy program itself. The system for creating alternative plans is an entirely separate program with its own logic model, goals, and outcomes.



# THEORY → IMPACT





# EVIDENCE-BASED POLICY

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**RAND health insurance study**

**Oregon Medicaid expansion**

**HUD's Moving to Opportunity**

**Tennessee STAR**

# POLICY EVIDENCE INDUSTRY

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**Jameel Poverty Action Lab (J-PAL)**

**Cochrane Collaboration**

**Campbell Collaboration**

**Should we have evidence for  
every policy or program?**

**No!**

Science vs. art/craft/intuition



**Ellie Murray**

@EpiEllie

Follow



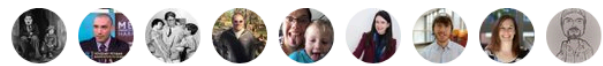
IF U DONT SMOKE,  
 U ALREADY  
 BELIEVE IN  
 CAUSAL INFERENCE  
 WITHOUT  
 RANDOMIZED TRIALS



[#HistorianSignBunny](#) [#Epidemiology](#)

10:13 PM - 12 Jul 2018

200 Retweets 612 Likes



29 200 612

**Should we have evidence for every policy or program?**

**No!**

Science vs. art/craft/intuition

Smoking

Reducing the drinking age

# Godwin's law

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From Wikipedia, the free encyclopedia

**Godwin's law** (or **Godwin's rule of Hitler analogies**)<sup>[1][2]</sup> is an [Internet adage](#) asserting that "As an online discussion grows longer, the probability of a comparison involving [Nazis](#) or [Hitler](#) approaches 1";<sup>[2][3]</sup> that is, if an online discussion (regardless of topic or scope) goes on long enough, sooner or later someone will compare someone or something to Adolf Hitler or his deeds, the point at which effectively the discussion or thread often ends. Promulgated by the American attorney and author [Mike Godwin](#) in 1990,<sup>[2]</sup> Godwin's law



# GODWIN'S LAW FOR STATISTICS

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**Correlation does not  
imply causation**

Except when it does

Even if it doesn't,  
this phrase is useless  
and kills discussion

Not everyone found the news believable. “Facepalm. Correlation doesn’t imply causation,” wrote one unhappy Internet user. “That’s pretty much how I read this too... correlation is NOT causation,” agreed a Huffington Post superuser, seemingly distraught. “I was surprised not to find a discussion of correlation vs. causation,” cried someone at Hacker News. “Correlation does not mean causation,” a reader moaned at Slashdot. “There are so many variables here that it isn’t funny.”



**David Robinson**

@drob

Following



# Correlation implies causation, don't @ me

1:12 PM - 22 Jun 2017 from [Manhattan, NY](#)

4 Retweets 56 Likes



2



4



56



Tweet your reply



**David Robinson** @drob · 22 Jun 2017



Replying to @drob

"Correlation implies casuation," the dean whispered as he handed me my PhD.

"But then why-"

"Because if they knew, they wouldn't need us."



5



46



169





**John B. Holbein** @JohnHolbein1 · Apr 7

Causality isn't achieved; it's approached.



Show this thread



**John B. Holbein** @JohnHolbein1 · Apr 7

Causality isn't binary; it's a continuum.



Show this thread

# CORRELATION VS. CAUSATION

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**How do we figure out correlation?**

Math and statistics

**How do we figure out causation?**

Philosophy. No math.

# How do we know if X causes Y?

X causes Y if...

...we intervene and change X  
without changing anything else...

...and Y changes

# WHAT IS CAUSALITY?

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**Y “listens to” X**

X isn't the only thing that causes Y

A light switch causes a light to go on, but not if bulb is burned out (no Y despite X) or if the light was already on (Y without X)

# CAUSAL RELATIONSHIPS?

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A light switch causes a light to be on

Lighting fireworks causes noise

Getting an MPA increases your earnings

Tariffs reduce trade



# CAUSAL RELATIONSHIPS?

---

People wear shorts when  
ice cream trucks are out

Rooster crows are followed by sunrise

Colds go away a few days  
after you take vitamin C

# CAUSATION

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**Causation =  
Correlation + time order +  
all other factors ruled out**

How do you know if you have it right?

You need a philosophical model

**That's what this class is for!**

**BREAK**

# CLASS DETAILS

## Getting started with R



## Evaluation, design, & causation

Theories of change

Logic models & results chains

Counterfactual thinking & DAGs



# PROGRAM EVALUATION FOR PUBLIC SERVICE

## Applied evaluation

Ethics of data science

Open science and collaboration

Politics and feasibility

Communicating results



## Statistical tools

Randomization & RCTs

DiDs, RDDs, and IVs



# Impact Evaluation in Practice

SECOND EDITION

Paul J. Gertler, Sebastian Martinez,  
Patrick Premand, Laura B. Rawlings,  
and Christel M. J. Vermeersch



SCOTT CUNNINGHAM

CAUSAL INFERENCE:  
THE MIXTAPE  
(V. 1.7)



# CLASSICAL STATISTICS CLASSES

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Mean

$$\bar{x} = \frac{\sum_{i=1}^n x_i}{n}$$

Standard deviation

$$\sigma = \sqrt{\frac{\sum_{i=1}^n (x_i - \bar{x})^2}{n}}$$

Correlation

$$r_{xy} = \frac{\sum_{i=1}^n (x_i - \bar{x})(y_i - \bar{y})}{\sqrt{\sum_{i=1}^n (x_i - \bar{x})^2 \sum_{i=1}^n (y_i - \bar{y})^2}}$$

# MODERN SUPER COOL STATISTICS CLASSES

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```
mean(employee_salaries)
```

```
sd(employee_salaries)
```

```
cor(employee_salaries,  
     employee_experience)
```



# MODERN SUPER COOL STATISTICS CLASSES

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**Modern and practical**

**Centered on data and tools**

**Quantitative, but not too mathy**

**Challenging, but not intimidating**

# CLASS TECHNOLOGY

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# THE TIDYVERSE

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# MODERN SUPER COOL STATISTICS CLASSES

---

```
strike_damages_month <- bird_strikes %>%
  group_by(Month) %>%
  summarize(total_damages = sum(Cost, na.rm = TRUE),
            average_damages = mean(Cost, na.rm = TRUE))

ggplot(data = strike_damages_month,
       mapping = aes(x = Month, y = total_damages)) +
  geom_col() +
  scale_y_continuous(labels = dollar) +
  labs(x = "Month",
       y = "Total damages",
       title = "Really expensive collisions happen in the fall?",
       subtitle = "Don't fly in August or October?",
       source = "Source: FAA Wildlife Strike Database")
```

# SUCKING

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There is no way to go from knowing nothing about a subject to knowing something about a subject without going through a period of much frustration and suckiness

**Push through. You'll suck less.**

Hadley Wickham, author of ggplot2 and the tidyverse

# SUCKING

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The New York Times

Opinion

**SPORTING**

## (It's Great to) Suck at Something

By Karen Rinaldi

April 28, 2017



# LEARNING R

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**Jesse Maegan**

@kierisi

Following



My **#rstats** learning path:

1. Install R
2. Install RStudio
3. Google "How do I [THING I WANT TO DO] in R?"

Repeat step 3 ad infinitum.

7:19 AM - 18 Aug 2017

**YOU CAN DO THIS.**



# GOAL FOR THE CLASS

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**Speak and do causation**

**Design rigorous evaluations**

**Change the world with data**

# PREREQUISITES

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**Math skills**

None

**Computer science skills**

None

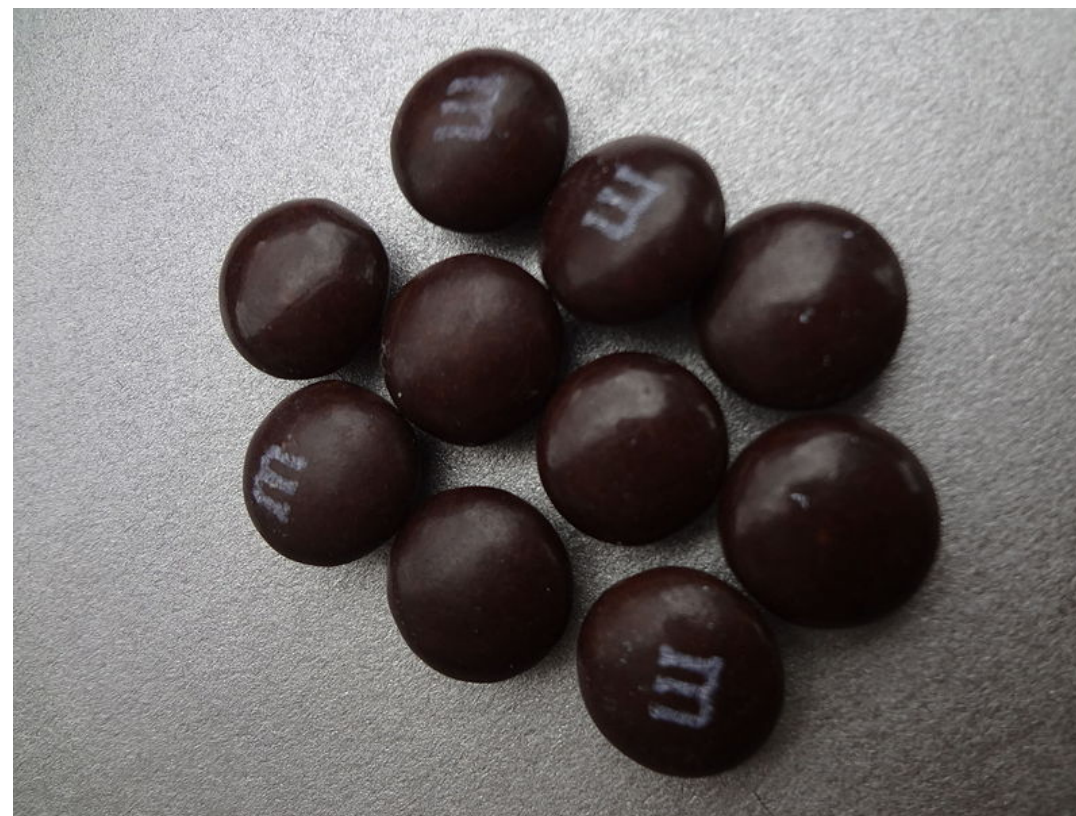
**Statistical skills**

Regression and differences in means

(ideally; you can survive without it, though)

# MISCELLANEA

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# Class expectations

Late work

Technology

Participation

Other?

**PLAYING WITH R**

# HERE WE GO!

